

# Policy and Sustainability Committee

**10.00am, Thursday, 20 August 2020**

## **Adaptation and Renewal Programme Update**

**Executive/routine**

**Wards**

**Council Commitments**

### **1. Recommendations**

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- 1.1 Note the COVID-19 Response Dashboard outlined at Appendix 1.
- 1.2 Note the decisions taken to date under urgency provisions from 16 July 2020 to 13 August 2020 outlined at Appendix 2.
- 1.3 Note the overall programme update and further indicative dates for Phase 3 outlined in Appendix 3.

**Andrew Kerr**

Chief Executive

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# Policy and Sustainability Committee

## Adaptation and Renewal Programme Update

### 2. Executive Summary

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- 2.1 As agreed at the Policy and Sustainability Committee on 28 May 2020, the Adaptation and Renewal Programme would provide regular committee updates. This report is the fourth report to Committee on progress and covers decisions taken in period 16 July to 13 August 2020, the latest COVID-19 Dashboard and a general programme update.

### 3. Background

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#### Adaptation and Renewal Programme

- 3.1 The Council continues to respond to the COVID-19 global pandemic but has found a steady delivery state for essential services with the Council Resilience Centres expanding key frontline service delivery where it is safe to do so.
- 3.2 The transmission rate across Scotland has remained low and this has enabled over the last month further phase 3 dates to be announced.
- 3.3 As agreed at Policy and Sustainability Committee on 28 May, the programme structure has been put in place to guide decision making and ensure future implementation of recommendations. The Adaptation and Renewal Programme consists of five officer working groups which report into a single programme board at CLT, currently weekly.
- 3.4 A political All-Party Oversight Group (APOG) supports the co-ordinated approach; providing additional scrutiny and oversight of the Programme; and feedback and contributes to the development of options for Committee. At the meeting on 30 July, the outcomes the Council was seeking to achieve through Adaptation and Renewal were where discussed. These will come to P&S as part of the business plan development process over the coming months.

### 4. Main report

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#### COVID-19 Dashboard

- 4.1 The COVID-19 dashboard (Appendix 1) provides the latest position with regard to key data relating to the pandemic. Content for the dashboard is kept under review based on the emerging situation and any feedback received.
- 4.2 In line with national guidance around shielding, we have paused our shielding line. Therefore, we have removed the shielding figures from the dashboard. Individuals still needing support can continue to get in touch through our vulnerable phone line which remains active.
- 4.3 Following a discussion at the APOG meeting on Thursday 13 August, three update requests were made. Both the Delayed discharge and Adult protection

concerns data updates are described below, with the traffic level in Morningside data explained in a separate briefing which will be circulated to the Committee prior to the meeting.

Delayed discharge:

- 4.4 The easing of lockdown has resulted in hospitals being able to restart services as well as people feeling safe to attend and address other health concerns. The increase in delayed discharge reflects this increased activity within hospitals with the number of hospital admissions being almost a third higher (31.5%) in July (an average of 1,127 per week) than in April (an average of 857 per week). This rise in people in hospital beds leads to increased numbers requiring support in the community on discharge. The overall waiting list for a package of care remains steady, it is the location of the individuals that has shifted from community to hospital as lockdown has eased.

Adult protection concerns:

- 4.5 The number of adult protection concerns (APC) referrals seen in a week shows more variation than other indicators. Referrals return to below average figures in week 32. The number of these referrals that progress to an interagency referral discussion (IRD), the next stage in the adult support and protection process, have not shown the same increasing pattern in July. This suggests that there is no increase in adult protection concerns cases at this time, but this will continue to be monitored. All those that do not progress to IRD are assessed under other social work legislation and supported as required.

### **Decisions taken from 16 July to 13 August**

- 4.6 A full list of decisions taken under urgency by the Chief Executive in consultation with the Leader and Depute Leader from 16 July to 13 August 2020 is outlined at Appendix 2. Recommendations requiring a decision from the Chief Executive and CLT have the opportunity to be discussed 3 times a week, maintaining an agile response while ensuring governance and control is maintained.

### **Scottish Government Route Map – Phase 3**

- 4.7 Over the course of this reporting period the Scottish Government have announced further indicative dates for the reopening of services and business. Phase 3 began on Friday 10 July with an update to phase 3 restrictions announced on Thursday 30 July.
- 4.8 The key announcement of the full time return to school was included in this update, with the first week back commencing on Monday 10 August. This has been the key priority over this reporting period with all resources prioritised to achieve this re-opening safely. Every effort has been made to keep communications open with members and parents over the past few weeks and we will continue to monitor the situation closely now that pupils are back in school.
- 4.9 A further announcement on the indicative dates set out in Appendix 3 will be made on Thursday 20 August. Service areas affected by these indicative dates have been working with the Service Operations Officer Working Group to plan and support the city, to continue to assess all of the relevant guidance and plan accordingly for re-opening, where it is safe and responsible to do so.

- 4.10 Detailed planning is underway for the development of both a revised revenue and capital budget as well as the development of a new Council Business Plan. It is proposed that the next report to Committee outlines progress to date in this regard and the intended next steps between now and the end of the financial year. This process will need to take into account delivering Council services within the context of an ongoing public health emergency, as well as how the Council best delivers its agreed priorities. Alongside formal reporting too Committee, ongoing dialogue will also be held with the All-Party Oversight Group.

### **Programme Overview**

- 4.11 Programme Management Office (PMO) are working with the Risk Team to bring together a comprehensive Risk register for the programme, similar to the one coordinated for the COVID-19 response. This work is underway and will include the Major Change Portfolio risks as the Change Board governance is realigned to the Adaptation and Renewal programme and governance structure.
- 4.12 At the APOG meeting on Thursday 13 August an update on the Schools re-opening was given, this provided feedback on the first few days of the new term. In advance of a report going to Committee, a presentation was also given on the Council's proposed management of a number of concurrent risks and the plan to ensure COVID-19 preparedness for further outbreaks in the city.
- 4.13 A full report on COVID-19 preparedness and concurrent risks planning, including Brexit, will be submitted to the Policy and Sustainability Committee in early September.
- 4.14 Positive discussions have also been held with the Improvement Service regarding them undertaking some gateway review assurance of the programme. More detail of how this will be taken forward will be set out in the next Committee report update.

## **5. Next Steps**

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- 5.1 Detailed workstream timelines are currently being developed for each of the Officer Working Groups in the Adaptation and Renewal Programme. The next update report will include further detail on the process to agree a new business plan and the latest position with regard to the development of a revised capital and revenue programme.

## **6. Financial impact**

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- 6.1 The financial implications of COVID-19 on the Council in both the short and long term are anticipated to be very significant with the detailed financial position being reported to this Committee in a separate report.

## **7. Stakeholder/Community Impact**

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- 7.1 The "Engagement through Adaptation and Renewal" report summarises the Council's approach to engagement and consultation through COVID-19

Adaptation and Renewal period, including key projects and the Council climate engagement plan.

- 7.2 A report on the cumulative Integrated Impact Assessment of COVID-19 response decisions was included in a previous update to Committee. As programme outputs develop the processes in place for assessing the impact of change across the relevant areas will continue to be followed and reported when appropriate.

## **8. Background reading/external references**

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Scottish Government Document “*Coronavirus (COVID-19): framework for decision making*”

<https://www.gov.scot/publications/coronavirus-covid-19-framework-decision-making/pages/1/>

Scottish Government document ““*Coronavirus (COVID-19): framework for decision making - Scotland's route map through and out of the crisis*”

<https://www.gov.scot/publications/coronavirus-covid-19-framework-decision-making-scotlands-route-map-through-out-crisis/>

Edinburgh Poverty Commission: Poverty and Coronavirus in Edinburgh: Interim Report

<https://edinburghpovertycommission.org.uk/2020/05/19/poverty-and-coronavirus-in-edinburgh-interim-report/>

Adaptation and Renewal Programme Update, Policy and Sustainability Committee, 23 July 2020

<https://democracy.edinburgh.gov.uk/documents/s24847/6.1%20-%20Adaptation%20and%20Renewal%20Programme.pdf>

Engagement Through Adaptation and Renewal, Policy and Sustainability Committee, 23 July 2020

<https://democracy.edinburgh.gov.uk/documents/s24848/6.2%20-%20Engaging%20through%20Adaptation%20and%20Renewal.pdf>

Revenue Budget 2020/21 Update, Policy and Sustainability Committee, 23 July 2020

<https://democracy.edinburgh.gov.uk/documents/s24852/6.6%20-%20Revenue%20Budget%20Update%2020-21.pdf>

## **9. Appendices**

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**Appendix 1** - COVID-19 Response Dashboard

**Appendix 2** - Decisions taken from 16 July 2020 to 13 August 2020

**Appendix 3** - Phase 3 of the Scottish Governments Route Map\_ Update 30 July

Scottish Welfare Fund									
The arrows in this section represent the change (increase ▲ or decrease ▼) from previous week									
	563	27	▲	Total Number of Grants Applied for	£ 159,045	£20.9k	▲	Total Amount of Grant Funds Applied For	
	446	-1	▼	Crisis Grant Application Volumes	£ 77,818	£9.2k	▲	Crisis Grant Application Funds Applied For	
	114	31	▲	Community Care Grant Application Volumes	£ 80,181	£12.8k	▲	Community Care Grant Application Funds Applied For	
	3	-3	▼	Crisis and Community Care Grant Application Volumes	£ 1,046	£-1.0k	▼	Crisis and Community Care Grant Application Funds Applied For	

Contacts - Local Assistance Team and Contact Resilience Centres

HR

1,050

vulnerable contacts last week



593

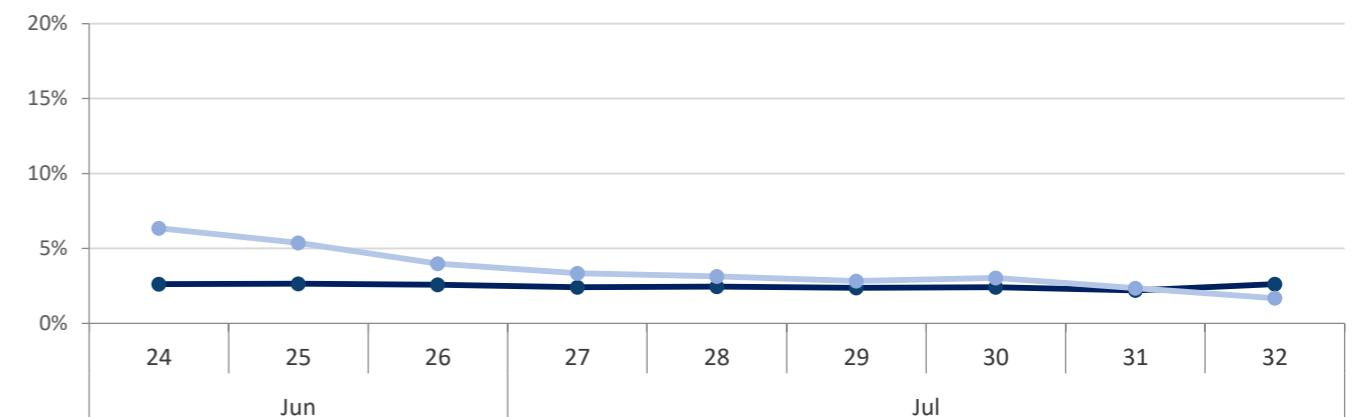
Recorded footfall in Council Resilience Centres

31

vs last week ▲

Sickness absence % across the Council			
2.6%	vs last week	0.4%	▲
Covid-19* related absence % across the Council			
1.7%	vs last week	-0.7%	▼

\*Covid-19 absence includes the following categories:  
 COVID-19 - Can't return from travel      COVID-19 - Self isolating  
 COVID-19 - Care for a dependant      COVID-19 - Sick / infected  
 COVID-19 - School or office closure      COVID-19 - Shielding



Sickness absence

Covid-19 absence

Communities and Families - Schools		Communities and families - Child Protection	
Average Number of Pupils per week	205	Average Number of Staff per week	105
Average Number of Schools Open	8	Number of Child Protection Inter-agency Discussions	26

#### Pupils by Category

Homelessness	School meals																
<div style="display: flex; align-items: center; margin-bottom: 10px;"> <div> <h4 style="margin: 0;">Total number of new presentations (weekly average)</h4> <div style="display: flex; justify-content: space-between; align-items: center; margin: 5px 0;"> <span style="font-size: 24px; font-weight: bold;">80</span> <table border="1" style="border-collapse: collapse;"> <tr><td style="padding: 2px 5px;">vs last week</td><td style="padding: 2px 5px;">-10</td><td style="padding: 2px 5px;">▼</td></tr> <tr><td style="padding: 2px 5px;">vs last year</td><td style="padding: 2px 5px;">-12</td><td style="padding: 2px 5px;">▼</td></tr> </table> </div> </div> </div> <div style="margin-top: 10px;"> <h4 style="margin: 0;">Number of families in B&amp;B</h4> <table border="1" style="border-collapse: collapse; width: 100%;"> <tr> <td style="width: 15%; text-align: center; font-size: 24px; font-weight: bold;">3</td> <td style="width: 20%; padding: 2px 5px;">vs last week</td> <td style="width: 10%; padding: 2px 5px;">1</td> <td style="width: 10%; padding: 2px 5px;">▲</td> <td style="width: 10%; padding: 2px 5px;"></td> </tr> <tr> <td></td> <td style="padding: 2px 5px;">vs last year</td> <td style="padding: 2px 5px;">-12</td> <td style="padding: 2px 5px;">▼</td> <td style="padding: 2px 5px;"></td> </tr> </table> </div>	vs last week	-10	▼	vs last year	-12	▼	3	vs last week	1	▲			vs last year	-12	▼		<div style="display: flex; justify-content: space-between; margin-bottom: 10px;"> <div style="width: 70%; background-color: #ccc; padding: 5px;">Number of school meals provided (cumulative)</div> <div style="width: 25%; text-align: right; font-size: 24px; font-weight: bold;">48,338</div> </div> <div style="display: flex; justify-content: space-between; margin-bottom: 10px;"> <div style="width: 70%; background-color: #ccc; padding: 5px;">Cost of meals provided (cumulative)</div> <div style="width: 25%; text-align: right; font-size: 24px; font-weight: bold;">£1,534,433</div> </div> <h4 style="text-align: center; margin-bottom: 5px;">Number of fortnightly payments</h4>
vs last week	-10	▼															
vs last year	-12	▼															
3	vs last week	1	▲														
	vs last year	-12	▼														

### HSC

<div style="display: flex; justify-content: space-between; align-items: center;"> <span style="font-size: 24px; font-weight: bold;">120</span> <div> <h4 style="margin: 0;">Delayed discharges</h4> </div> </div>	<div style="display: flex; justify-content: space-between; align-items: center;"> <span style="font-size: 24px; font-weight: bold;">509</span> <div> <h4 style="margin: 0;">Domiciliary waiting list</h4> </div> </div>	<div style="display: flex; justify-content: space-between; align-items: center;"> <span style="font-size: 24px; font-weight: bold;">25</span> <div> <h4 style="margin: 0;">Adult Protection Contacts</h4> </div> </div>
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Covid-19

**19,079** cases tested positive in **Scotland**

**2,491** patients who tested positive have died in **Scotland**

**3,231** cases tested positive in **NHS Lothian**

**307** patients who tested positive have died in **NHS Lothian**

**no data**

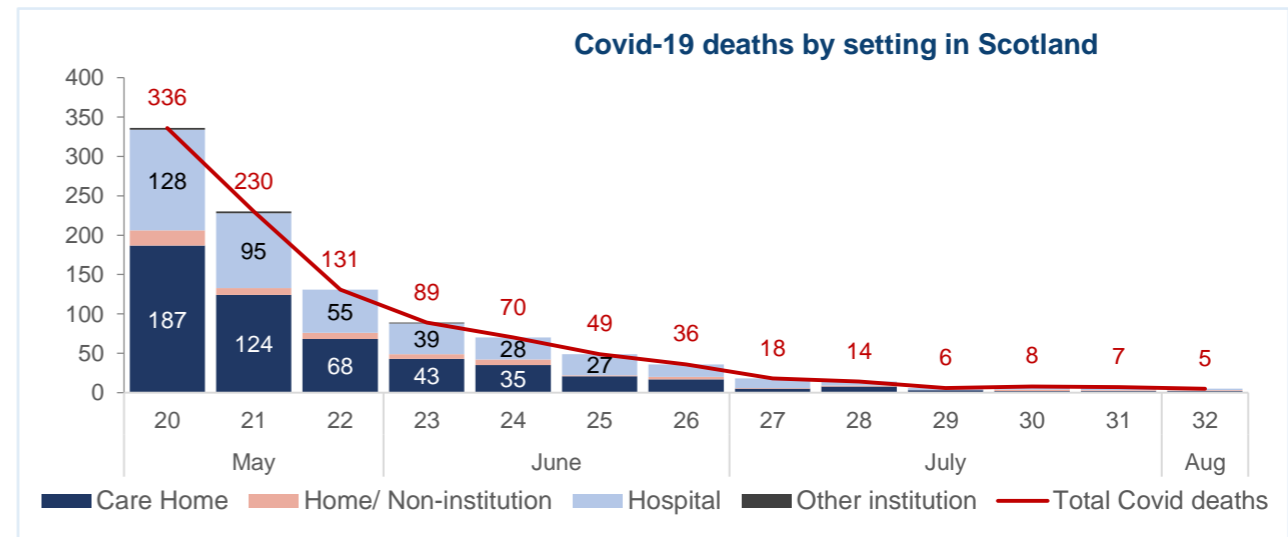
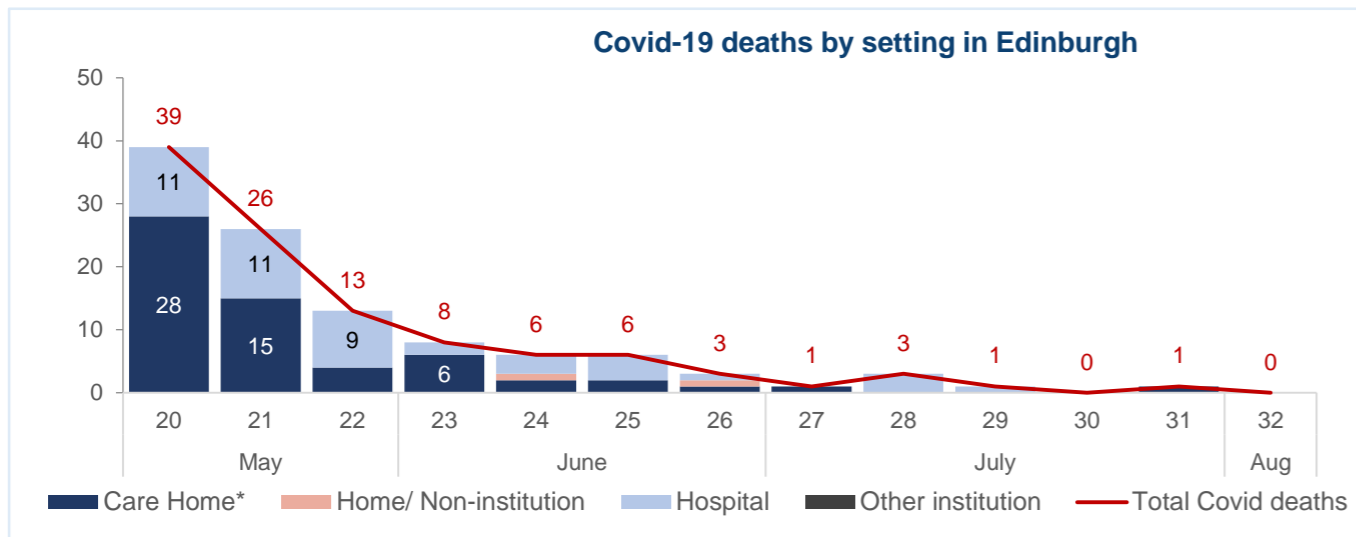
cases tested positive in **Edinburgh**

Source: Scottish Government

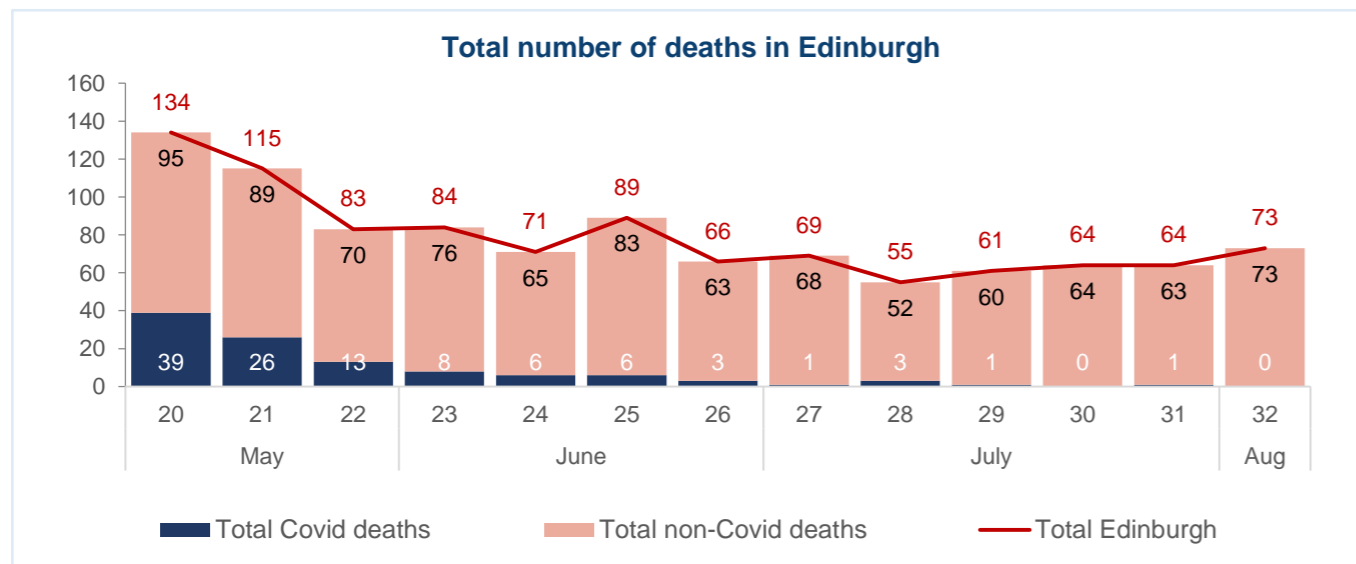
Last update: 11/08/2020

\*No update has been provided this week

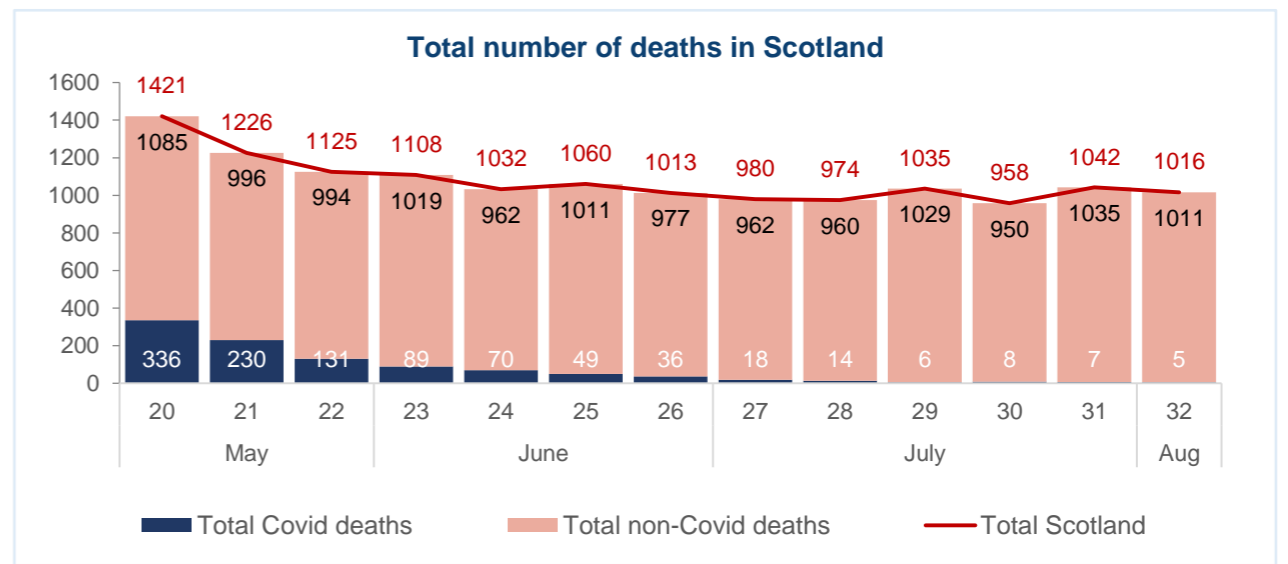
\*The figures below relate to all care home settings in Edinburgh and not those solely owned by CEC



Values shown for figures over 5



Values shown for figures over 25



Source: National Records of Scotland (NRS)



Traffic Level - Weekly comparator



Source: Arterial Route SCOOT Detector



6 traffic signal sites:

- Queensferry Road / Clermiston Road North
- London Road / Meadowbank Terrace
- Ferry Road / East Fettes Avenue
- Morningside Station
- Dalkeith Road / Blacket Avenue
- Salamander Street / Seafield Place

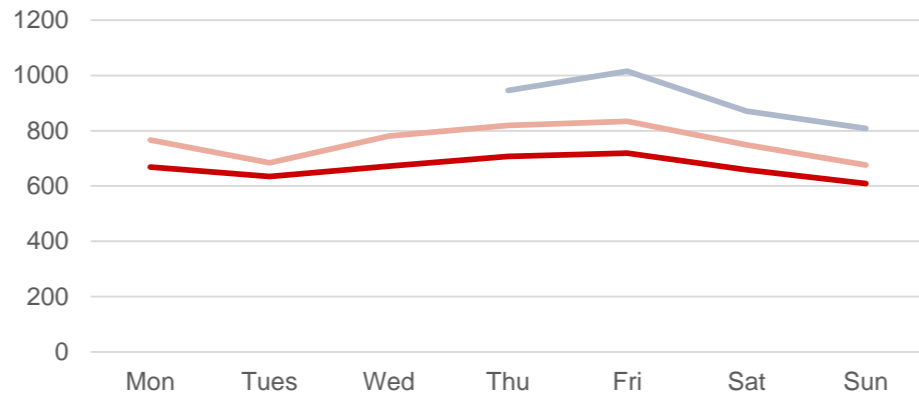
2019 - Week 32 commencing on 29/07/19

2019 Inbound  
2019 Outbound

2020 - Week 32 commencing on 03/08/20

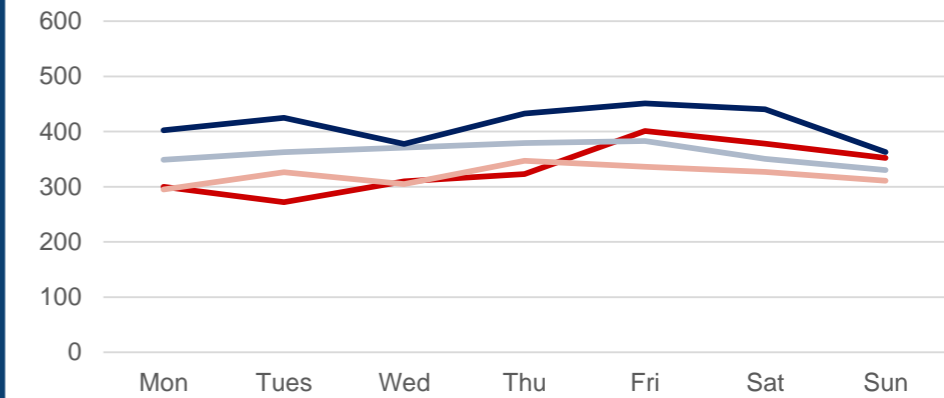
2020 Inbound  
2020 Outbound

Queensferry Rd / Clermiston Rd  
Vehicles per hour (daily mean) \*

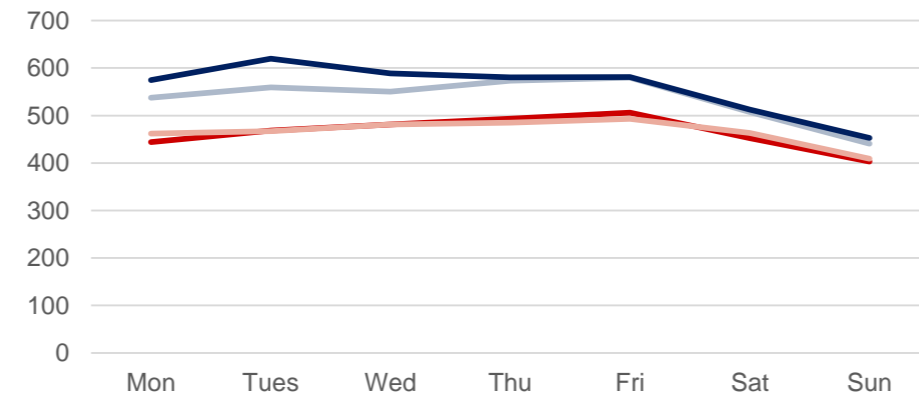


\* No 2019 inbound data for Queensferry Rd / Clermiston Rd

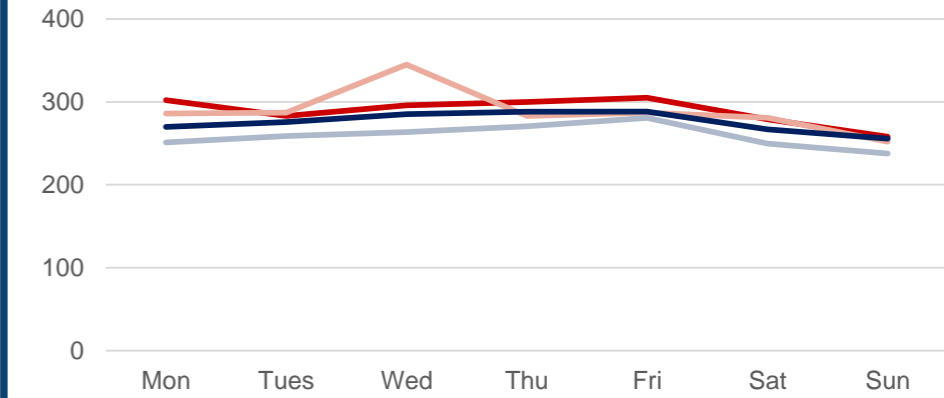
London Road / Meadowbank Terrace  
Vehicles per hour (daily mean)



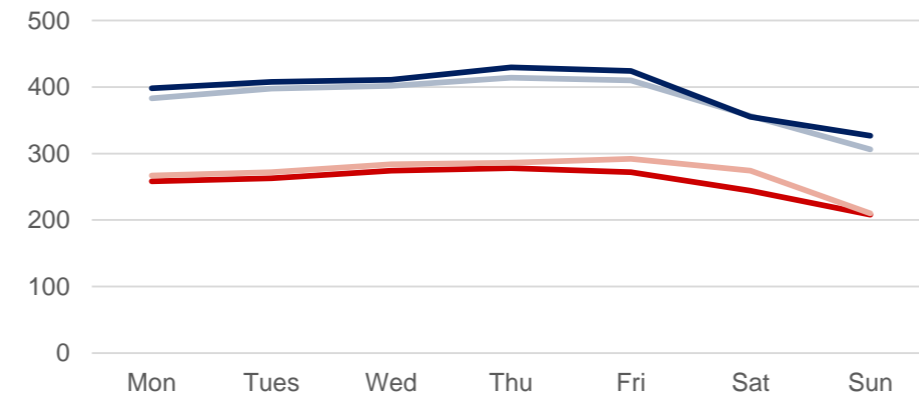
Ferry Road/ East Fettes Avenue  
Vehicles per hour (daily mean)



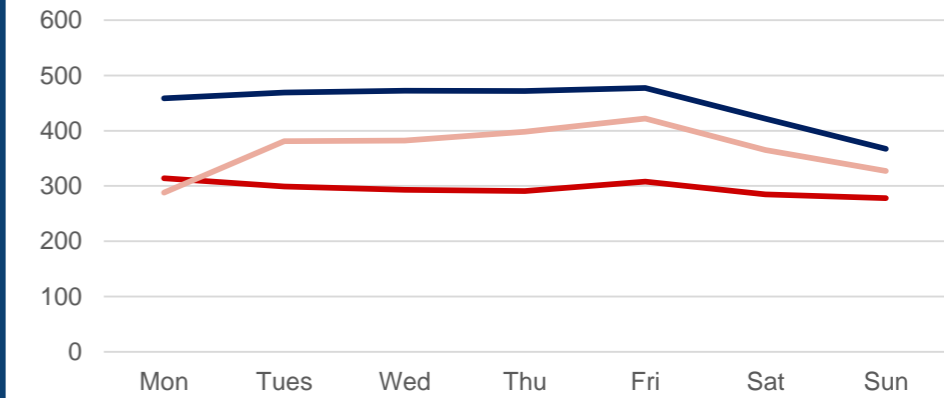
Morningside Station  
Vehicles per hour (daily mean)



Dalkeith Road/ Blacket Avenue  
Vehicles per hour (daily mean)\*



Salamander Street/ Seafield Place  
Vehicles per hour (daily mean)\*



\*Inbound and outbound figures are so close that the lines overlap in these two charts

\*No data available for August 2019 – Inbound

### Traffic Level - Annual comparator

2019 and 2020 Traffic Levels shown at Daily Peak in each month

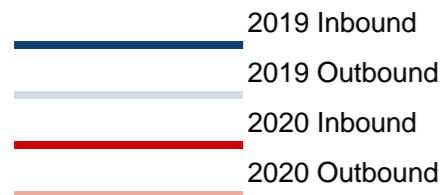


Source: Arterial Route SCOOT Detector



**6 traffic signal sites:**

- Queensferry Road / Clermiston Road North
- London Road / Meadowbank Terrace
- Ferry Road / East Fettes Avenue
- Morningside Station
- Dalkeith Road / Blasket Avenue
- Salamander Street / Seafield Place



16/3/20 - Non-Essential Travel guidance

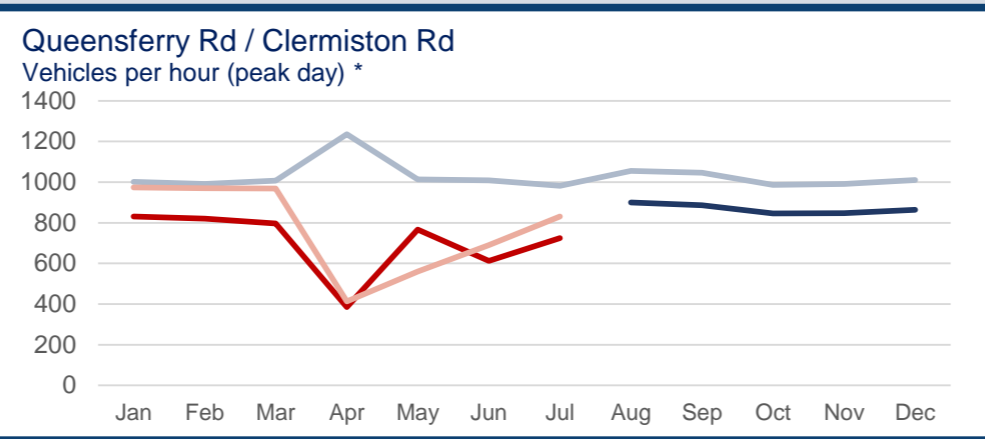
23/3/20 - Effective Lockdown

29/5/20 - Move to Phase 1 of easing lockdown

19/6/20 - Move to Phase 2 of easing lockdown

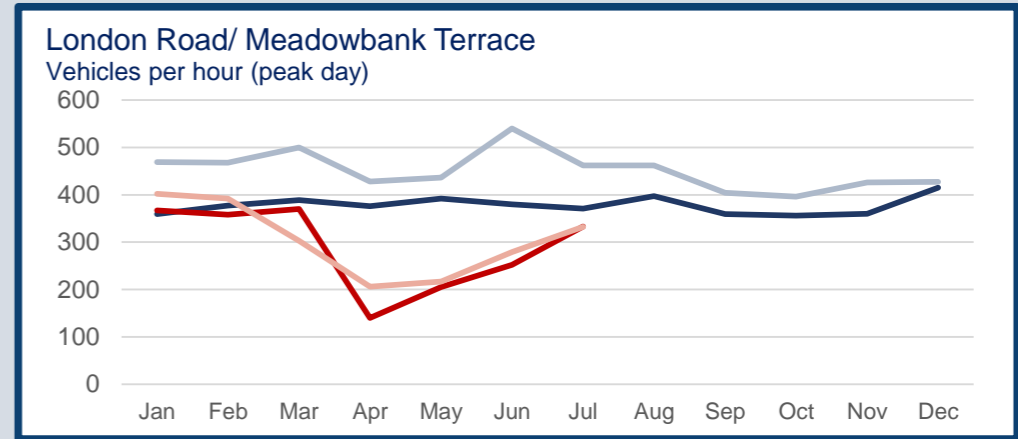
10/7/20 - Move to Phase 3 of easing lockdown

**Key dates**

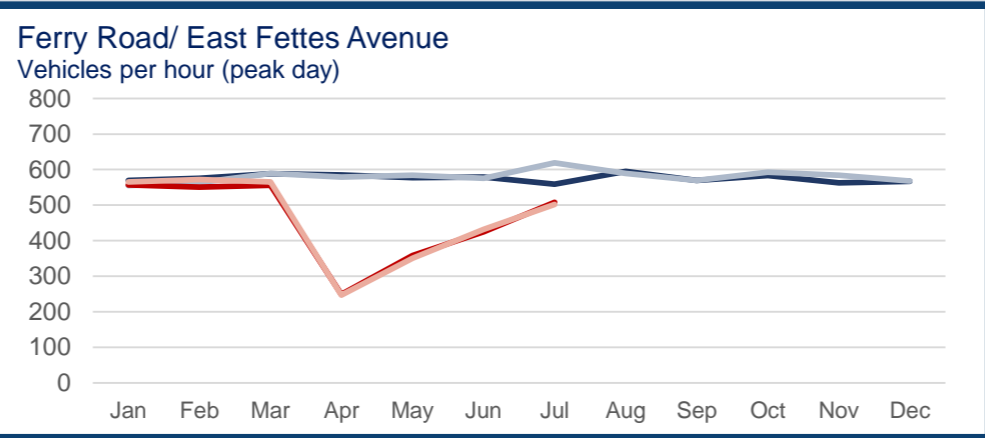


\* No Mar-Jul 2019 inbound data for Queensferry Rd / Clermiston Rd

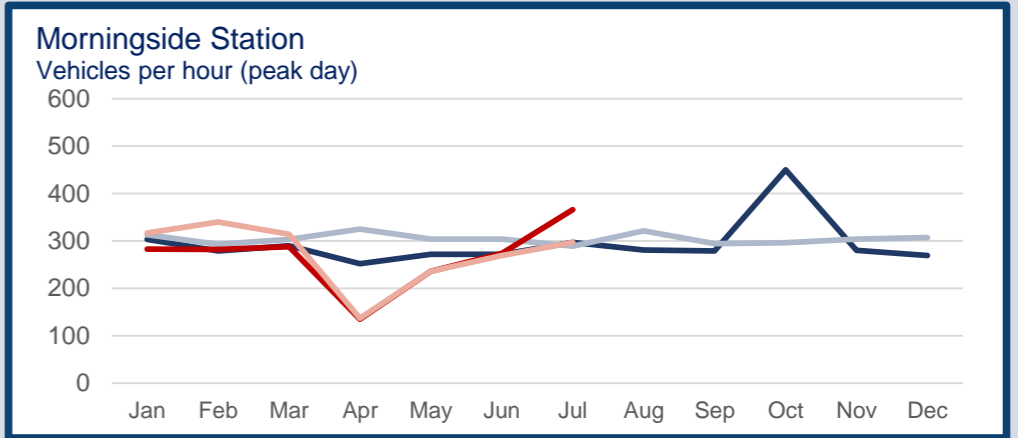
2019	Jul	Peak around 950 vehicles per hour
2020	Jul	Peak around 850 vehicles per hour



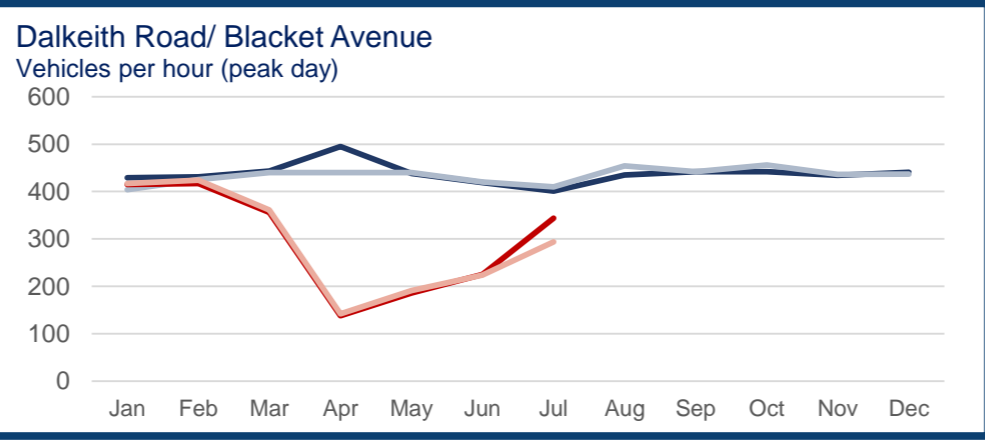
2019	Jul	Peak around 450 vehicles per hour
2020	Jul	Peak around 350 vehicles per hour



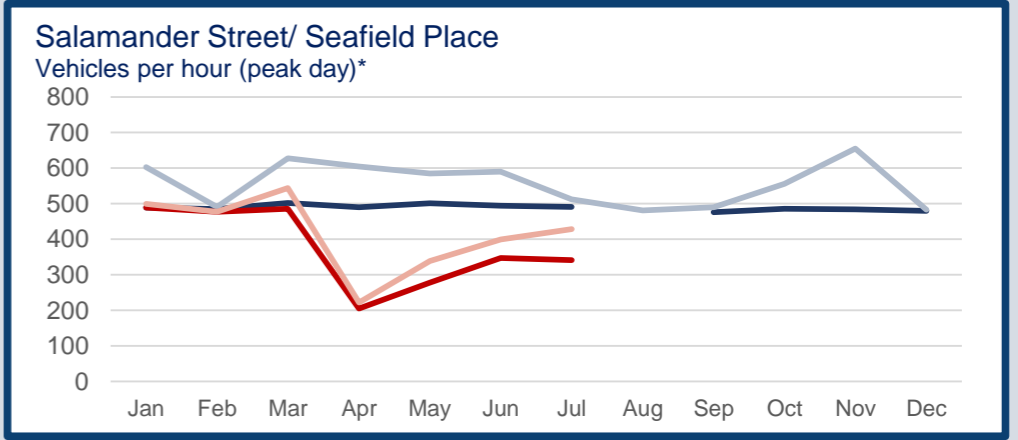
2019	Jul	Peak around 600 vehicles per hour
2020	Jul	Peak around 500 vehicles per hour



2019	Jul	Peak around 250 vehicles per hour
2020	Jul	Peak around 350 vehicles per hour



2019	Jul	Peak around 400 vehicles per hour
2020	Jul	Peak around 350 vehicles per hour



\*No data available for August 2019 - Inbound

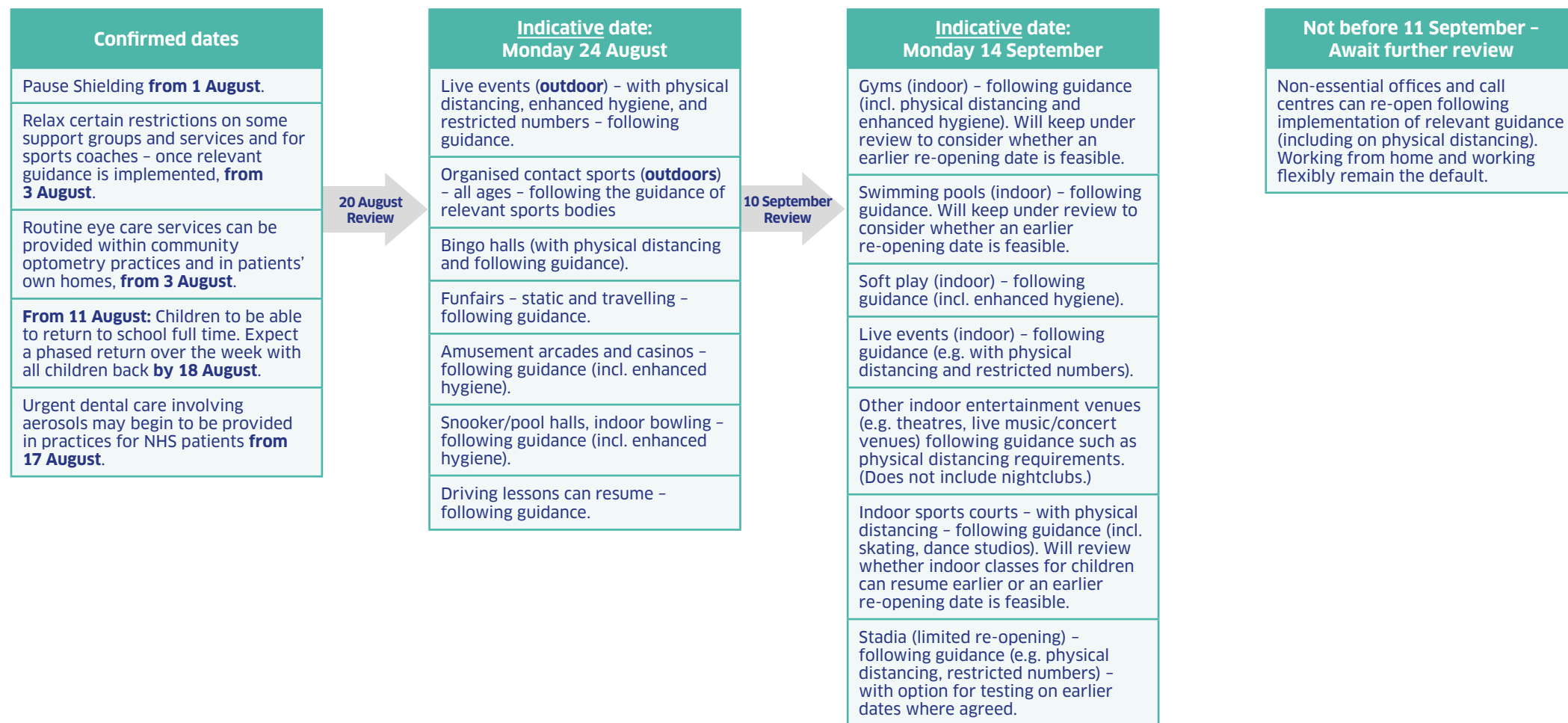
2019	Jul	Peak around 500 vehicles per hour
2020	Jul	Peak around 450 vehicles per hour

Ref.	APPENDIX 2 - Approved Decisions during COVID-19 Response	Date
D157	Health and Social Care Disabilities short breaks – Firhill Respite Centre – agree to use building for this purpose.	17/07/2020
D158	Spaces for People Projects: Comiston Road, Corstorphine, Dundee St – Fountainbridge, Ferry Road, Gorgie/Dalry, Great Junction Street, Meadow Place Road, Morningside, Orchard Brae Roundabout, Portobello, Stockbridge and Wester Hailes Road	17/07/2020
D159	Learning Estate Capital Projects – approved recommendations to allow contracts to be progressed where outlined and essential.	17/07/2020
D160	Operational and Technical non-office-based teams at Cultural Venues – to allow access to staff to undertake essential contractor and maintenance related work only.	20/07/2020
D161	Places for People Projects - Bruntsfield and Tollcross (discussed at CLT meeting and approved Leader and Deputy Leader)	22/07/2020
D162	Family and Household Support Service Group 1, service adaptation proposal – resumption of work in certain areas agreed.	24/07/2020
D163	To issue the Schools FAQs document to all key stakeholders – agreed.	24/07/2020
D164	Asset Management Works Programme to restart under guidance issues by Scottish Government.	27/07/2020
D165	Suspension of Temporary Contract Standing Orders (CSOs) – approved.	27/07/2020
D166	Supplier Relief – North Sighthill Mixed Tenure Housing Development (Engie Regeneration).	27/07/2020
D167	Free Schools Meals – Final Payment for Period 7 August 2020 to 11 August 2020	31/07/2020
D168	Coronavirus (COVID-19): Deferral of Licensing Fees report approved for submitting to Committee.	31/07/2020
D169	Spaces for People Approvals: Road names	31/07/2020
D170	Home to School Transport – COVID-19	31/07/2020
D171	Exit from Additional Temporary Accommodation	31/07/2020
D172	VIP Process for Urgent Coronavirus Enquiries	31/07/2020
D173	To proceed with spending on schools recruitment.	03/08/2020
D174	Early Years Payments – Critical Childcare Provision.	03/08/2002
D175	Jack Kane Community Centre Opening Request	07/08/2020

D176	Magdalene Community Centre Opening Request	07/08/2020
D177	Homelessness and Housing Support, providing Homeless Prevention and Temporary Accommodation Service from 5 Council Resilience Centres	07/08/2020
D178	Film Edinburgh	07/08/2020
D179	Food Distribution and Free School Meal Funding Update	07/08/2020
D180	Approved release of WhatsApp for elected members and CLT in line with risk assessments (agreed 06/08 by AK/SM).	07/08/2020
D181	Spaces for People Project Approval - East Craigs Low Traffic Neighbourhood.	10/08/2020
D182	Early Years Partner Providers – Critical childcare payments June 2020	10/08/2020
D183	Provider Sustainability Payments – agreed to make payments in paper and report future payments to CIMT.	10/08/2020

**Guide to re-opening and scaling up over the remainder of Phase 3. Not all details are shown. Please refer to guidance and Q&A for more details. Relevant guidance and public health advice (such as physical distancing rules and enhanced hygiene measures) will apply to all changes shown below.**

**These indicative dates will be delayed if the status of the epidemic deteriorates in Scotland.**



### Public Services continue to scale up and re-open safely including NHS Mobilisation Plan

**Public transport** continues to scale up to full services during Phase 3 with a move to 1 metre physical distancing, subject to appropriate risk mitigations, releasing further capacity in vehicles and vessels.